

**MINUTES OF A SPECIAL MEETING OF  
CLINTON HOSPITAL AUTHORITY  
TUESDAY DECEMBER 17, 2024, 12:00 NOON**

A Special Meeting of the Trustees of the Clinton Hospital Authority of the City of Clinton, Oklahoma was held in the Weichel Conference Room of the Clinton Regional Hospital on Tuesday, December 17, 2024, at 2:00 p.m. A notice of this agenda was posted on the bulletin board in the lobby of the Clinton City Hall on December 13, 2024, at 11:45 a.m. and at the Clinton Regional Hospital.

**Members:** Ken Baker, Chris Jones, Kelly Cornell, Kevin Wolters, and Tyler Bridges; Ernie Dowdell, *Ex Officio*

**Members Absent:**

**Chief Executive Officer:** Len Lacefield

**City Manager:** Robert Johnston

**Secretary/Clerk:** Amy Jones

**News Media:** Hope King, Sean Stephens

**Others:** Ben Campbell, Jennifer Sethre, Loren Brink, Mark Nicholson, Dr. Jeff Barlow, Dr. Carl Laffoon, Nathan Meget, Randy Scott, and others

**I. CALL TO ORDER**

**Chairman Kenneth Baker called meeting to order at 12:00pm**

**II. REVIEW AND APPROVAL OF CONSENT AGENDA ITEMS**

**A. Approval of November 21, 2024, Special Meeting**

The Consent Agenda items were presented for review and approval.

Motion was made by Trustee Kelly Cornell and seconded by Kevin Wolters to approve the Consent Agenda

Chairman Kenneth Baker put in motion roll call vote:

Aye: Kevin Wolters, Chris Jones, Kelly Cornell, Kenneth Baker

Nay: none

Chairman declared the motion carried.

**III. BUSINESS ITEMS (Discussion, Consideration, and Possible Action Regarding):**

**A. Administrative reports**

**1. Executive Report – Len Lacefield, CEO, No report given.**

**2. Report from RHS (Rural Hospital Solutions, Inc.)/3<sup>rd</sup> Avenue W Team**

Chairman Baker introduced Mr. Loren Brink, Jennifer Sethre and Ben Campbell to the Trustees. Mr. Brink provided a PowerPoint presentation to the Board. He introduced the team of professionals that are working with Rural Hospital Solutions, Inc to perform the due diligence of the Clinton Regional Hospital. He provided an overview of what has been identified as the primary issues with the hospital. The issues are as follows Revenue Cycle Management, Revenue Cycle Management Staffing, and Critical Infrastructure Needs and Equipment. Ms. Jennifer Sethre presented information on the Revenue Cycle and presented information regarding the hospital billing procedures and information that has been discovered during the due diligence process. She reported that she has been at the hospital since December 11, 2024, and has been focused on the revenue cycle. Her team identified six million dollars in claims that were billed. Of that six million 1.2 million is expected to be collected in 30 days. She identified corrective actions as follows: revise and update ChargeMaster and update billing processes and procedures to create accurate payor documentation reducing denials and speeding up the collection of funds due to CRH; renegotiate TruBridge Contract, hire a proven revenue cycle management manager, update all credentialing with providers, update compliance requirements with all Medicare and Medicaid payors, update contracts with current insurance payors and establish oversight, reporting processes and checks and balances to avoid past problems. Mr. Brink spoke to the future and the short-term goals: stabilize operations – staffing, fix revenue cycle management problems, bill all that can be billed, and secure hospital finances with bridge financing. The long-term goals are to look at additional services such as mental health/chemical dependency treatment, memory care, cardiac, oncology, community wellness center, long-term care and a community health plan.

Chairman Baker thanked the 3<sup>rd</sup> Avenue West Team for their time and the information provided.

**3. Letter of Intent with Rural Hospital Solutions.**

Chairman Baker brought for discussion regarding the Letter of Intent with Rural Hospital Solutions. He reminded those present that it was the understanding from when Mr. Campbell presented to the Board and City Council on November 7, 2024, that there then would be a cash deposit of \$250,000. The Clinton Hospital Authority has not received this payment from Rural Hospital Solutions, LLC. Mr. Campbell responded that he has had to hire the teams to do the due diligence, and the information provided to him regarding the revenue was not accurate regarding the revenue cycle. So, when this information was discovered, he brought in the additional team members to look into the issues with the revenue cycle. At this time, he is unsure if any capital funding will be provided by Rural Hospital Solutions as they are paying the revenue cycle team. The Trustees expressed the concern regarding the “big selling point” being the capital funding. The letter of intent was presented to have capital funding. The hospital funding loan terms and use of funds were presented as a loan. The team believes that \$750,000 would bridge the gap between the insurance claims coming in. The Trustees once again voice

concerns regarding that this is the same story that has been told by the CEO regarding the previous billing companies. Mr. Brink explained that because of the revenue cycle condition that no companies will loan money against it. The funding options currently is the City funding, accounts receivable financing, or local investors.

Chairman Baker thanked the 3<sup>rd</sup> West Avenue team for coming and their work with the hospital.

#### **IV. FINANCIAL REPORT**

##### **A. Invoices to be paid- No action taken.**

#### **V. New Business** (If any, pursuant to Section 311.9 of the Oklahoma Open Meeting Act.)

Chairman Baker requests that due to the information presented, an emergency meeting be scheduled for the Wednesday, December 18, 2024, at 2:00 p.m. at the Clinton City Hall.

#### **VI. Adjourn**

A motion was made by Trustee Chris Jones and seconded by Kevin Wolters to Adjourn

Chairman Kenneth Baker put in motion roll call vote:

Aye: Chris Jones, Kevin Wolters, Kelly Cornell, Kenneth Baker

Nay: None

Chairman declared the motion carried and meeting adjourned at 01:24 pm

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Date Approved

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Kenneth Baker, Chairman

**MINUTES OF THE CLINTON HOSPITAL AUTHORITY EMERGENCY MEETING  
DECEMBER 18, 2024**

Minutes of the emergency meeting of the Clinton Hospital Authority of the City of Clinton, Oklahoma, held in the City Council Room, City Hall on Wednesday, December 18, 2024, at 2:00 p.m. A notice of this meeting with agenda was posted on the bulletin board in the lobby of Clinton City Hall on December 17, 2024, at 1:55 P.M.

**AGENDA ITEM No. 1. CALL TO ORDER, OPENING**

Chairman Baker called the meeting to order at 2:00 p.m. with the following present:

**MEMBERS:** Ken Baker, Chris Jones, Kelly Cornell, Kevin Wolters, and Tyler Bridges;  
Ernie Dowdell, *Ex Officio*

**MEMBERS ABSENT:** None

**CHIEF EXECUTIVE OFFICER:** Len Lacefield

**CITY MANAGER:** Robert Johnston

**SECRETARY/CLERK:** Amy Jones

**CITY ATTORNEY:** Ryan Meacham

**NEWS MEDIA:** Hope King, Sean Stephens, Mike Smith

**OTHERS:** Debra Blanchard, Gene McCullough, Shauna Hacker, Brett Russell, Cris Hickerson, Chasity Richardson, Stefani Bustos, Kevin Wolters, Tyler Bridges, Danny Tharp, Chris Jones, Mark Switzer, Kelly Cornell, Len Lacefield, Brett Russell, Anne Lambeth, Johnny Red and others.

**AGENDA ITEM 2. DISCUSSION, CONSIDERATION, AND POSSIBLE ACTION(S)  
REGARDING:**

**A. Updated Line of Credit Agreement Between the Clinton General Fund and  
the Clinton Hospital Authority and the first draw.**

The request for an updated line of credit agreement between the Clinton Hospital Authority and the Clinton General Fund and the first draw was presented to the Trustees. Chairman Baker stated that this is the difficult part of the journey requesting funding again. Getting the revenue cycle and claims processed correctly is the high priority. The issues regarding the billing of claims and misrepresentation of companies that were contracted have caused a delay in payments from insurance companies including Medicare and Medicaid. During the due diligence phase with RHS and 3<sup>rd</sup> Avenue West, billing was filed that would have been lost due to the "180 days" expiration. The 3<sup>rd</sup> Avenue West team is training the staff to identify these claims that need to be filed and get the claims pushed out for processing with the correct ICD 10 and CPT Coding. Due to these issues that have been identified the Hospital Authority will need to request another line of credit to ensure that payroll will be made and to pay operating expenses that are past due.

Motion was made by Trustee Jones and seconded by Trustee Wolters to approve the request from for the updated line of credit agreement between the Clinton General Fund and the Clinton Hospital Authority. The line of credit will be \$375,000 and the first draw will be \$290,000.

Chairman put the motion to a roll call vote:

Aye: Cornell, Bridges, Jones, Wolters, Baker

Nay: None

Chairman declared the motion carried.

**B. Updated Line of Credit Agreement Between the Clinton Public Works Authority and the Clinton Hospital Authority and the first draw.**

Motion was made by Trustee Jones and seconded by Trustee Wolters to approve the request from for the updated line of credit agreement between the Clinton Public Works Authority and the Clinton Hospital Authority. The line of credit will be \$375,000 and the first draw will be \$290,000.

Chairman put the motion to a roll call vote:

Aye: Cornell, Bridges, Jones, Wolters, Baker

Nay: None

Chairman declared the motion carried.

**AGENDA ITEM NO. 3: Financial Report**

**A. Invoices to be Paid**

Invoices presented were presented to the Trustees in the amount of \$399,573.60 for approval for payment.

Motion was made by Trustee Wolters and seconded by Trustee Bridges to approve the invoices to be paid as presented in the amount of \$399,573.60.

Chairman put the motion to a roll call vote:

Aye: Cornell, Bridges, Jones, Wolters, Baker

Nay: None

Chairman declared the motion carried.

**ADJOURNMENT**

Moved by Trustee Bridges seconded by Councilmember Jones to adjourn the meeting.

Chairman put the motion to a roll call vote:

Aye: Cornell, Bridges, Jones, Wolters, Baker

Nay: None

Chairman declared the meeting adjourned at 2:31 P.M.

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Date Approved

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Kenneth L. Baker, Chairman

**MINUTES OF THE CLINTON HOSPITAL AUTHORITY SPECIAL MEETING  
DECEMBER 31, 2024**

Minutes of the special meeting of the Clinton Hospital Authority, City of Clinton, Oklahoma, Custer County, held in the Clinton Regional Hospital, Weichel Conference Center on Tuesday, December 31, 2024, at 2:00 p.m. A notice of this meeting with agenda was posted on the bulletin board in the lobby of Clinton City Hall on December 27, 2024, at 3:45 P.M. and on the front door of the Clinton Regional Hospital.

**AGENDA ITEM No. 1. CALL TO ORDER, OPENING**

Chairman Baker called the meeting to order at 4:03 p.m. with the following present:

**MEMBERS:** Ken Baker, Chris Jones and Tyler Bridges; Ernie Dowdell, *Ex Officio*

**MEMBERS ABSENT:** Kelly Cornell, Kevin Wolters

**CHIEF EXECUTIVE OFFICER:** Len Lacefield

**CITY MANAGER:** Robert Johnston

**SECRETARY/CLERK:** Amy Jones

**CITY ATTORNEY:** Ryan Meacham (absent)

**NEWS MEDIA:** Sean Stephens, Mike Smith

**OTHERS:** Debra Blanchard, Chris Hickerson, Chasity Richardson, Stefani Bustos, and others.

**AGENDA ITEM 2. DISCUSSION, CONSIDERATION, AND POSSIBLE ACTION(S)  
REGARDING:**

**A. Line of Credit No. 3 Between the Clinton General Fund and the Clinton  
Hospital Authority request second draw of \$85,000.**

Motion was made by Trustee Jones and seconded by Trustee Bridges to approve the request Line of Credit No. 3 Between the Clinton General Fund and the Clinton Hospital Authority request second draw of \$85,000.

Chairman put the motion to a roll call vote:

Aye: Bridges, Jones, Baker

Nay: None

Chairman declared the motion carried.

**B. Line of Credit No. 3 Between the Clinton Public Works Authority and the  
Clinton Hospital Authority request second draw of \$85,000.**

Motion was made by Trustee Jones and seconded by Trustee Bridges to approve the request from for Line of Credit No. 3 Between the Clinton Public Works Authority and the Clinton Hospital Authority request second draw of \$85,000.

Chairman put the motion to a roll call vote:

Aye: Bridges, Jones, Baker

Nay: None

Chairman declared the motion carried.

### **C. FYE 2025 Budget**

Chairman Baker presented the FYE 2025 Clinton Hospital Authority Budget for review and approval.

Motion was made by Trustee Jones and seconded by Trustee Bridges to approve the FYE 2025 Clinton Hospital Authority Budget

Chairman put the motion to a roll call vote:

Aye: Bridges, Jones, Baker

Nay: None

Chairman declared the motion carried

### **ADJOURNMENT**

Moved by Trustee Bridges seconded by Councilmember Jones to adjourn the meeting.

Chairman put the motion to a roll call vote:

Aye: Cornell, Bridges, Jones, Wolters, Baker

Nay: None

Chairman declared the motion carried.

Chairman declared the meeting adjourned at 4:10 P.M.

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Date Approved

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Kenneth L. Baker, Chairman